



INSAS BERHAD
(Registration No. 196101000026 (4081-M))

**PROXY FORM
63RD ANNUAL GENERAL MEETING**

NO. OF ORDINARY SHARES HELD	CDS ACCOUNT NO.
NO. OF REDEEMABLE PREFERENCE SHARES HELD	CDS ACCOUNT NO.

I/We _____
(FULL NAME IN BLOCK LETTERS)

NRIC No./Company No. _____ Tel No. _____

of _____
(FULL ADDRESS)

being a member(s) of **INSAS BERHAD**, hereby appoint:-

1. Name of Proxy _____ NRIC No. _____
(FULL NAME IN BLOCK LETTERS)

Address _____

(FULL ADDRESS)

and

2. Name of Proxy _____ NRIC No. _____
(FULL NAME IN BLOCK LETTERS)

Address _____

(FULL ADDRESS)

or failing him/her, the Chairperson of the meeting, as my/our proxy(ies) to vote for me/us on my/our behalf at the 63rd Annual General Meeting of the Company to be held at Dewan Berjaya, Bukit Kiara Equestrian and Country Resort, Jalan Bukit Kiara, Off Jalan Damansara, 60000 Kuala Lumpur on **Friday, 28 November 2025 at 10.30 a.m.** or at any adjournment thereof in the manner indicated below:

NO.	RESOLUTIONS	FOR	AGAINST
1.	To approve the payment of Directors' fees		
2.	To approve the payment of Directors' benefits		
3.	To re-elect Dato' Mohamad Azmi Bin Ali as Director		
4.	To re-elect Datuk Mohamed Arsad Bin Sehan as Director		
5.	To re-appoint Messrs Grant Thornton Malaysia PLT as Auditors		
6.	To approve the authority to issue and allot shares		
7.	To approve the renewal of authority for the Company to purchase its own shares		

Please indicate with an "X" in the spaces provided how you wish your vote to be cast. If no specific instruction is given on the voting, the proxy will vote or abstain from voting at his/her discretion.

Signed this _____ day of _____ 2025

Signature(s)/Common Seal of Member(s)

For appointment of two proxies, the shareholdings to be represented by the proxies		
	No. of shares	Percentage
Proxy 1		
Proxy 2		
Total		100%

Notes:-

1. **Proxy**

- A member entitled to attend and vote at the 63rd Annual General Meeting ("AGM") is entitled to appoint not more than two (2) proxies to attend and vote in his stead. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportion of his shareholdings to be represented by each proxy. A proxy need not be a member of the Company.
- Where a member is an authorised nominee as defined under the Securities Industry (Central Depositories) Act, 1991, it may appoint not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account.
- Where a member is an exempt authorised nominee as defined under the Securities Industry (Central Depositories) Act, 1991 which holds shares in the Company for multiple beneficial owners in one securities account ('omnibus account'), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- The instrument appointing a proxy shall be in writing under the hand of the appointer or his attorney duly authorised in writing or if the appointer is a corporation either under its common seal or under the hand of an officer or attorney duly authorised in writing.

(e) The instrument appointing a proxy may be deposited in hard copy or by electronic means in the following manner not less than forty-eight (48) hours before the time set for holding the meeting i.e. **no later than 26 November 2025 at 10.30 a.m.** or at any adjournment thereof:

i) Hard copy

Deposit the original proxy form at Tricor Investor & Issuing House Services Sdn Bhd at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur or alternatively, deposit in the drop box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur.

ii) Electronic means

Lodge the proxy form electronically via Vistra Share Registry and IPO (MY) portal at <https://srmy.vistra.com> by following the procedures provided in the Administrative Guide which is available on the Company's website at <http://www.insas.net/ar-gm.html>.

2. **General Meeting Record of Depositors**

Only members whose names appear in the Record of Depositors as at **18 November 2025** shall be entitled to attend and vote at the AGM or appoint a proxy to attend and vote on his behalf. **Kindly take note that ONLY Ordinary Shareholders are entitled to vote at the AGM.**

3. **Voting**

Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements, all the resolutions set out in the notice of AGM will be put to vote by poll.

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AFFIX
STAMP

INSAS BERHAD

c/o TRICOR INVESTOR & ISSUING HOUSE SERVICES SDN BHD

Unit 32-01, Level 32

Tower A, Vertical Business Suite

Avenue 3, Bangsar South

No. 8, Jalan Kerinchi

59200 Kuala Lumpur

2nd Fold Here

Fold This Flap For Sealing